3790

Edithvale PS

2016

Based on Strategic Plan 2014-2017

Endorsements

Endorsement by School Principal	Name: James Whitla Date: March 2016
Endorsement by School Council	Name: Steve Smith Date: March 2016
Endorsement by Senior Advisor	Jins Handler Name: Simon Hamilton Date: 21 March 2016

To focus effort where it is most needed, four priorities have been identified for the entire Victorian government school system. The four priorities are:

- Excellence in teaching and learning
- Professional leadership
- Positive climate for learning
- Community engagement in learning.

Six evidence-based initiatives assist schools to identify and utilise the most effective, relevant and evidence-based strategies that when implemented with consistency and depth help drive improved student outcomes. The initiatives are associated with the four state-wide priorities, in the following way (please refer to the *Framework for Improving Student Outcomes: Guidelines for schools)*:

Priority	Initiatives
Excellence in teaching and learning	Building practice excellence: Teachers, principals and schools will work together
	Curriculum planning and assessment: School will embed a culture of curriculum planning, and assess the impact of learning programs, adjusting them to suit individual student needs
Professional leadership	Building leadership teams: Schools will strengthen their succession planning, develop the capabilities of their leadership teams in using evidence
Positive climate for learning	Empowering students and building school pride: Schools will develop approaches that give students a greater say
	Setting expectations and promoting inclusion: Schools will work across their communities to implement support to health, wellbeing, inclusion and engagement of all students
Community engagement in learning	Building communities: Schools will strengthen their capacity to build relationships with the broader community by partnering

To guide the development of the 2016 Annual Implementation Plan: for Improving Student Outcomes (AIP) schools will work with support from Senior Education Improvement Leaders (SEIL) to conduct an annual evaluation of student outcomes data against the targets set in their School Strategic Plan. Schools then diagnose the issues requiring particular attention and select one or more initiative.

Principal and teacher performance and development plans include explicit links with the AIP and the School Strategic Plan. This ensures a line of sight from school improvement priorities and initiatives to each individual's plan. The *Guidelines* provide further context and detailed information to support this work.

Summary page: the school's priorities and initiatives

Tick the initiative/s that the school will address in its Annual Implementation Plan: for Improving Student Outcomes.

Priorities	Initiatives	✓
Excellence in teaching and learning	Building practice excellence	✓
	Curriculum planning and assessment	
Professional leadership	Building leadership teams	✓
Positive climate for learning	Empowering students and building school pride	
1 Osluve climate for feathing	Setting expectations and promoting inclusion	
Community engagement in learning	Building communities	

Initiatives Rationale:

Explain why the school, in consultation with the SEIL, has selected this initiative/s. Please make reference to the evaluation of school data, the progress against SSP targets, and the diagnosis of issues requiring particular attention.

Building practice excellence

High-performing schools are learning organisations that recognise the importance of working together to achieve their collective purpose of learning for all. To do this, schools develop a collaborative approach to professional learning, with the collective sharing of skills, expertise and experience resulting in richer and more sustainable opportunities for school transformation.

Research has shown that collaborative approaches to teacher development, including peer-to-peer observation, shared teaching and learning program development, and team teaching are most effective in improving student and school outcomes.

Our 2015 School Staff Survey (SSS) indicated that Staff Trust in Colleagues (85.16), Teacher Collaboration (82.75) and Collective Responsibility (90.78) were all highly rated and combined with a low Feedback rating in the Professional Learning module (77.00) is an indication that we can introduce and start to embed a cycle of observation and feedback of classroom teaching. Having had maths specialists observe teachers work in their rooms over the last 2 years, we feel that staff have had enough exposure to observation in their rooms.

Building leadership teams

Promoting teacher learning and development is the leadership activity most associated with achieving student learning outcomes. Strong leaders create a safe environment for teachers to develop their practice with others. Great leaders also develop a culture of communication and collaboration with a focus on distributed leadership.

We have a young and experienced staff – 15 out of 25 with 7 or less years teaching experience and we need to plan ahead with imminent retirements in the next 2 years.

Key Improvement Strategies (KIS)

List the KIS that are linked to this initiative/s and will be scaled up. This could include existing KIS from your SSP or new ones identified through the evaluation of student outcomes against SSP targets and the diagnosis of issues requiring particular attention. KIS may be specific to one outcome area or applicable across several areas.

Initiative:	KIS
Building practice excellence	 Provide all staff with professional learning on giving and receiving feedback- AITSL classroom observation Develop protocols for observation, feedback and discussion that includes appropriate questioning techniques Utilise APT and specialist staff creatively to ensure that observations can take place regularly- twice per term as groups of three Equity funding to be used for release time and feedback sessions can be held after school on Tuesdays as part of our meeting schedule Continuing to work closely with Wayne Craig on different theories of action that can be observed-starting with Learning Intent, Narrative and Pace and moving on to questioning
Building leadership teams	 Bastow leadership courses equity funding allocated for 4 leaders to attend "Creating a High Performance Learning Culture" Expand leadership opportunities for staff to be part of Leadership team, in charge of Professional Learning Teams (PLTs) Create Roles and Responsibilities document that outlines expectations of all staff and leaders of teams

Goals	To improve overall student achievement and learning growth in Literacy and Numeracy with a focused and structured	By 2017, there will be a 15% increase in From Year 1 to Year 6 in each de At least 20% of students will be There will be growth in the number of students in bands 7 and 8. The % of Foundation students achieving. The % of Year 1 students achieving at least the % of Year 2 students achieving at least the % of students achieving more than 1. The % of students achieving more than 1. Mean Student AUSVels results in each year.	ear levels will exceed 20.		
KIS	ACTIONS: what the school will do	HOW the school will do it (including financial and human resources)	WHO has responsibility t	WHEN timeframe for completion	SUCCESS CRITERIA: Markers of success reflecting observable changes in practice, behaviour, and measures of progress
Develop and enhance staff capacity to collaboratively analyse and interpret data to inform teaching.	Improve quality control measures to data entry and analysis Implement the agreed school assessment and reporting schedule	understanding data planning and undertaking whole-school professional learning to address identified areas for strengthening data literacy, while building the capacity of individual teachers requiring further support English and Maths PLTs monitor and examine data sets to identify trends, individual student needs- data agendered at each PLT meeting All staff to follow agreed assessment schedule	rincipal and Leadership team PLT leaders- JR/CG, SC and JM	Ongoing during Terms 2 and 4 Term 1 Ongoing at PLT and Staff meetings- at least 2 times per term Ongoing	 Staff use SPA program to track student achievement and growth. All teachers to be data literate with a greater understanding of data sets. This means that they can explain how data is used to inform targeted teaching- and the ability to understand, interpret and analyse a range of data, including NAPLAN, ODT and qualitative data. During PDP conversations staff display that they are data literate by using evidence of data and being able to explain student growth. All teachers will engage in regular conversations, peer observations and co-teaching opportunities Improvement in student outcomes across all levels and in all dimensions of Mathematics and English (with a specific focus on writing) All staff participate in regular collaborative writing and mathematics moderation across year levels and schools at least twice a year. All teachers will engage in regular conversations, peer observations and
build teacher pedagogical knowledge and practice through a deep understanding of our agreed instructional model and the AusVELS curriculum framework.	 Observe one another's practice to provide (and act 	support teachers to undertake classroom observation and provide critical feedback to each other to inform improvements in teacher practice in line with agreed	Principal and Leadership team 1 s	Early term 1 18 sessions scheduled. 3 in terms 1 and 4 and 6 in each of terms 2 and 3	 All teachers will engage in regular conversations, peer observations and co-teaching opportunities The school promotes regular feedback and appraisal processes to ensure all teachers are actively evaluating their practice. It encourages open classrooms and transparent practice through regular, timetabled classroom observation and peer feedback sessions. Performance and development approaches ensure all teachers are supported towards achieving high quality teaching practices.

	Staff PD on Theories of Practice – give staff more of an understanding on Narrative, Pace and Learning Intent and Powerful Questioning	Paul Shelton/Wayne Craig	Early term1	 All staff have participated in Powerful Learning PD sessions
 Document and implement a whole school program in explicit teaching of reading, writing and spelling years Foundation to 6 	Embed the 7 Steps to Success Writing Program through timetabled PD sessions with whole staff	English PLT	Pre planning week meetings-each term as well as one staff meeting per term dedicated to Writing and CAFÉ PD	 staff using common language for writing e.g 7 steps wording, sizzling starts, story graph etc. evidence of whole school approach to teaching reading – e.g CAFÉ and conferencing with students being done across whole school.
	Introduce and monitor the CAFÉ program			 Evidence of whole school approach to spelling in Curriculum planners and in classroom displays Documents to point out whole school approaches to reading and spelling.
	English PLT to define Non-Negotiables and common planning documents		Term 1	 PLT leaders to observe and discuss the implementation of effective learning improvement strategies in other school settings

ENGAGEMENT										
Goals	[insert from SSP] To deepen the extent to which students feel connected to and engaged with their learning.	Targets	and Learning.	icate student satisfaction levels on the students' attitude to schools survey to be at or beyond the 75 th percentile in the domain of Teaching the shown in the levels of satisfaction in the parent opinion survey related to the domains of: Stimulating Learning and Student Motivation						
		12 month targets	Student Attitude to School survey will show an increase in Mean scores in Stimulating learning (4.39 to 4.50), Teacher effectiveness (4.56 to 4.70) and School Conr (4.52 to 4.65) Parent Opinion Survey data will show an increase in Stimulating learning mean score from 5.69 to 5.95 (school type mean) Parent Opinion Survey data will show an increase in Student Motivation mean score from 5.88 to 5.95							
KIS	ACTIONS: what the school will do	HOW the school will do it (including financial and human resources)		WHO has responsibility	WHEN timeframe for completion	SUCCESS CRITERIA: Markers of success reflecting observable changes in practice, behaviour, and measures of progress				
Develop and implement a	 Provide focused Professional Learning in effective us ICT for teaching 	se of funding, extra	a release and PD for ICT Leader	Principal and ICT leader- JM	Termly	 ICT team meet regularly and feedback to staff at whole school meetings. 				
stimulating, motivating and engaging curriculum and learning environment to	 Develop, refine and embed an eLearning plan vICT team To develop an ICT strategy to expand fleet equipment such as iPads and netbooks. 	Scheduled m DET resourc	heeting time for the ICT team to examine es- edustar.com.au	ICT leader and team- JM	Term 4 2015 and ongoing throughout 2016	 Improvement in Student Attitudes to Schools survey data in the Teaching and Learning variables. All Professional Development Plans will include at least one ICT. Staff access DET resources- edustar/FUSE/ABC Splash etc 				
meet the needs of all students.	 Improve teaching of ICT skills 		ICT checklist/ sequence to plan and nts in their classes.	All staff	Weekly Ongoing	 Updated website Improvement in Parent survey data in Stimulating learning and student 				
	 Review and refine communication strategy with key stakeholders. 		vents published in newsletters and on dars/Tiqbiz. on apps purchased, promoted and utilised	Principal, Business manager and ICT leader		 motivation. Improvement in effective communication with parents through the continuous use of Tizbiq and Qkr. Develop and administer survey for key stakeholders that seeks feedback on communication strategies 				
	 Creation of Creative Thinking and Curiosity team that focuses on Including critical thinking, proble solving and curiosity skills in the Wellbeing curriculum 		eing curriculum program to incorporate ing of thinking skills and problem solving	Principal and Wellbeing team leader	Term 1	 specific teaching of thinking skills and problem solving strategies included in planners 				
			ring and curiosity team to PD staff on inking skills- to work with across the levelsing weeks.	Critical thinking leader- LM	Term 2 or 3	Students experience learning in an environment that is responsive to their needs- indicated through student surveys/self-evaluations				
	 Increase opportunities for students to participate in e curricula programs to cater for their special interests 		nts from our school community to help with a activities			 Parent members have been involved in delivering learning opportunities for our students in their field of expertise/passion 				
	 Increase opportunities for students to participate challenging programs to extend their thinking ski 		nase of Lego technics sions on programming/creativity	ICT team leader- JM/LM	Term 1 or 2	 Coordination of and participation in, academic challenge program ie Tournament of the Minds; Maths Olympiad; Public Speaking etc and displayed and promoted at school open evenings/afternoons 				
	 Focus on high achieving students- Maths Olympiads, GATEWAYS, BP Challenge etc- 			PLT leaders- CG/JR and LM	Ongoing					
	Strengthen partnerships with local secondary partnership and pre-schools.		ent transition documentation sition coordinators time to liaise with other ers	Year 5/6 team and Foundation transition coordinators	Terms 1 and 4	Updated transition documents- including timelines- developed and published				
	 Review and analyse transition programs 	year. One act Invite pre-sch show, Edi's go	table of kinder visits at the start of the ivity with each pre-school each term. ools to school events such as the Art ot talent or cheerleading performances	Foundation transition coordinator- CG/PH, Publicity Officer and ES Staff	Term 1	Updated advertising and promotional materials				
		Send a copy of high schools	of our newsletter to the pre-schools and							

WELLBEING											
Goals			Т	argets	[insert from SSP] By 2017 Year 5 Student Attitudes to School data in the Student Relationship and Wellbeing variables will be at or beyond the 75 th percentile. By 2017 the Parent Opinion Survey data will show sustained growth in the variables relating to Student Safety, Connectedness and Transition						
				12 mo	nth targets	Student attitudes to school survey results			o Student Salety, Connectedness and Transition		
					J	Connectedness to Peers from (4.29 to 4.3	35), Student Safety (4.26 t	to 4.35) and Student Distre	ss (5.89 to 5.95)		
						Parent Opinion Survey data will show an Transitions from 5.78 to 5.88 (school type		n:			
KIS			ACTIONS: what the school will do		HOW the school will do it (including financial and human resources)		WHO has responsibility	WHEN timeframe for completion	SUCCESS CRITERIA: Markers of success reflecting observable changes in practice, behaviour, and measures of progress		
Strengthe the w school wellbeing	whole	• 5	Monitor behaviour management processes Staff P.D. about all aspects of school management.	student		evaluate and update SEWP policy and Wellbeing team meetings scheduled	Assistant Principal and wellbeing team- AMc and CG	First days of school year	 Consistent implementation of behaviour management processes with a focus on Restorative Practices and school rules 		
program.	_	 Continue to work closely with DET Support Services to identify and support students at risk 		ervices to	Provide open e	evenings/mornings for parents on anxiety	Assistant principal	Ongoing	 School partnerships with community-based organisations create a network of support for student wellbeing and student learning 		
								 DET support services personnel and external agencies to provide professional learning for staff in the SAFEminds program 			
		 Creation of an annual Wellbeing planner- including 24 Strong Characteristics Trait and High Expectations documentation 		to monitor and refine content and delivery		AMc and CG	Initially term 1 and regularly throughout the year	 Commitment of all staff to the updated Student Engagement and Wellbeing policy and Program 			
Enhance ar					Delivered as part of school values program each week				 Annual Action Plan for student Wellbeing developed and distributed at the beginning of the year- 		
policies, practices as programs	and	• E	Build resilience in students	_		promoting the DET 'Building resilience' n and deliver activities	Wellbeing Team –AS, AM, CG	Introduction in Term 2 and referred to at	 Implementation of revised and documented Wellbeing programs 		
which focu global awareness	us on s,				Use of postcards- sent home for students displaying the characteristics traits or values			Monday morning briefings	 Vision is communicated by staff, students and parents and displayed throughout the school 		
and social media			ensure there is a shared vision and values that the aspirations and expectations of the community		and assemblie	n of vision and values via newsletters s with awards detailing each ristic of the week	AM and CG	Weekly certificates and Monthly newsletters	 Weekly planners to include esmart/Building Resilience activities and 		
			Educate staff, students and parents on appropriate and safe use of technologies		Safety scope how to be safe		AM CG	Timetabled twice per term and as needed as part of Wellbeing	resources		
						ucate parents on how to monitor of technology at home.	Wellbeing Team –AS, AM, CG	hour			

PRODUCTIVITY									
To ensure the allocation of resources maximises student learning and wellbeing outcomes			By 2017 the Staff Survey will demonstrate continuous improvement in order to be consistently above the state mean in the Professional Learning variables of: School Level support Renewal of knowledge and skills Feedback By 2017 the Parent Opinion Survey will show sustained improvement in General Satisfaction There will be an Improvement in Staff Survey – Professional Learning module so that: School Level support Mean score will move from 77.03 to above 80 Renewal of Knowledge and Skills Mean score will move from 85.7 to 88 and Feedback Mean score will move from 73.17 to above 80 There will be an Improvement in Parent Opinion Survey data so that it will show an increase in: Stimulating learning mean score from 5.69 to 5.95 (school type mean) General satisfaction mean score from 5.74 to 5.96 (school type mean)						
KIS	ACTIONS: what the school will do	(inc	HOW the school will do it cluding financial and human resources)	WHO has responsibility	WHEN timeframe for completion	SUCCESS CRITERIA: Markers of success reflecting observable changes in practice, behaviour, and measures of progress			
Develop a rigorous and	 Provide adequate resources to establish an e Professional learning program. 		ay assigned to develop staff knowledge	Principal and Leadership team	Term 2	 All teachers have further identified growth in their instructional practice through Peer Observations 			
targeted professional learning program which	d d d ional g m which the goals in the ic Plan Develop staff skills, knowledge and understanding of a range of data sets Joint participation with Universities on the Myer project- Powerful Leaming		anding of the Powerful Learning work mplary PD on Data Literacy- including Student surveys and SPA PD	Principal and Leadership team	Term 1	 All teachers have attended professional development to build their data literacy skills including NAPLAN, ODT, PAT and moderated samples 			
meets the goals			with Paul Shelton- appointed coordinator ect- to run workshops/support to implement action	Principal and Leadership team	Ongoing	Staff have been observed and received feedback on their teaching at least 2 theories of action			
Provide appropriate structures and resource allocations to enable the successful	 develop the capabilities of leading teac instructional leaders to strengthen their proven in coaching and feedback methods All staff participate in Peer Observation ses 	expertise Observation throughout th	and feedback protocols developed and Feedback sessions timetabled be year- including use of Assistant Principal se staff	Principal and Leadership team	Terms 1-4	 The whole-school community knows the priorities and actions being pursued with intensity and persistence for improved outcomes, and understands the progress being made against these actions. The school leadership team relentlessly nurtures staff development and empowers emerging leaders to contribute their full potential to school improvement efforts. 			
development, implementatio n and continuance of the school's curriculum programs	 strengthen succession planning to gua pipeline of next generation leaders build knowledge and capability to lead of enhance school climate and professional culture 	build knowled evidence-base school data t	build knowledge and capability, share lessons about evidence-based improvement strategies, and use		Ongoing	Teachers work in professional learning teams to achieve strategic professional goals- peer observation etc			
	 Develop a Whole School Professional Learning Plan Development and Monitoring of Performance and Development Plans for 2016 		leadership meetings evel meetings netables to reflect priorities of the school	 Prin class and Consultative Committee Leadership team All staff members supported by their team leaders- LM, CG, SC Leadership team 	Term 1 Ongoing	All staff Performance and Development Plans are linked to the Strategic Plan and the Annual Implementation Plan and show growth in their instructional practice All teachers provide evidence through their PDP of their commitment to coaching and feedback sessions Establish data teams, implement structured meetings times and develop action			
	 Create a plan and budget for promoting the the wider community Monitor and enhance the promotion of EPS in the community 		ed for development of promotional material	Leadership team; Transition co- ordinators;- JR and CG (K-F) and DB School Council and student representatives		Promotional material developed and disseminated			

Monitoring of Annual Implementation Plan: for Improving Student Outcomes

Actions:		6 month progress against success criteria and /or targets		12 month progress against success criteria and /or targets	Budget
Actions.		o month progress against success chiena and /or targets		12 month progress against success chiena and for targets	Spending to date
	Status	Evidence	Status	Evidence	
Full implementation of	5	Selected staff to learn how to input data into SPA, leadership team and other PLT leaders.			\$1000 for PD
SPA program	s k	Staff receive Professional Development understanding data planning and undertaking whole-school professional learning to address identified areas for strengthening data literacy, while building the capacity of individual teachers requiring further support English and Maths PLTs monitor and examine data sets to identify trends, individual student needs- data agendered at each PLT meeting			\$500 for CRT release data leader
Observe one another's practice to provide and act on) feedback relative to evidence-based teaching models pased on developed and agreed observation and eedback tools	t	support teachers to undertake classroom observation and provide critical feedback to each other of inform improvements in teacher practice in line with agreed teaching approaches. Develop observation and feedback protocols for observing teaching and learning in all classrooms linked in with Theories of Practice- starting with Narrative, Pace and Learning Intent			
ENGAGEMENT		6 month progress against success criteria and /or targets		12 month progress against augenes exitoria and /or targets	Budget
Actions:		6 month progress against success criteria and /or targets		12 month progress against success criteria and /or targets	Spending to date
	Status	Evidence	Status	Evidence	
Provide focused		funding, extra release and PD for ICT Leader			\$ 3 x CRT = \$1000
Professional Learning n effective use of ICT		Work with school ICT technicians			\$6000 for tech suppo
or teaching		Scheduled meeting time for the ICT team to examine DET resources- edustar.com.au			
Develop, refine and embed an eLearning plan with ICT team	\$	Staff use the ICT checklist/ sequence to plan and assess students in their classes.			
Creation of Creative Thinking and Curiosity eam that focuses on		Creative thinking and curiosity team to PD staff on teaching of thinking skills- to work with across the levels prior to planning weeks.			\$650 for Gifted and Talented PD and 1 x CRT = \$350
ncluding critical hinking, problem solving and curiosity skills in the Wellbeing curriculum	E	Engage parents from our school community to help with extra curricula activities			
ncrease opportunities or students to articipate in extra urricula programs to ater for their special					

WELLBEING						Budget		
Actions:	6 month progress against success criteria and /or targets				12 month progress against success criteria and /or targets			
	Status	Evidence		Status	Evidence			
Creation of an annual Wellbeing planner-		To review, evaluate and update SEWP policy and program. Wellbeing team meetings scheduled regularly.						
including 24 Strong Characteristics Trait		Provide open evenings/mornings for parents on anxiety etc in kid						
and High Expectations documentation		Wellbeing team to collaborate on what to include in the planner during PLT meetings. Time allocated each term to monitor and refine content and delivery						
		Delivered as part of school values program each week						
Build resilience in students		Accessing and promoting the DET 'Building resilience' material to plan and deliver activities						
ensure there is a shared vision and values that reflect the aspirations and expectations of the whole community		Communication of vision and values via newsletters and assemblies with awards detailing each value/characteristic of the week						
PRODUCTIVITY								
Actions:		6 month progress against success criteria and /or targets			12 month progress against success criteria and /or targets	Budget		
volidite.	Status	Evidence		Status	Evidence	Spending to date		
Joint participation with Universities on the Myer project- Powerful Learning		Work closely with Paul Shelton- appointed coordinator of Myer project- to run workshops/support to implement Theories of Action				Costs covered throug \$5000 annual fee to b part of Myer project		
develop the capabilities of leading teachers and instructional leaders to strengthen their expertise proven in coaching and feedback methods		Observation and feedback protocols developed Observation and Feedback sessions timetabled throughout the year- including use of Assistant Principal time to release staff						
All staff participate in Peer Observation sessions								
strengthen succession planning to guarantee a pipeline of next generation leaders		Bastow Courses- creating a High performance Learning Culture- enrolment of 4 key personnel in the course				\$5 x \$600 for the couplus Crt cover = \$200		
Create a plan and budget for promoting		Create the role of publicity officer and fill position				\$3000 spent on webs		
the school in the wider community		Funding provided for development of promotional material				\$500 for adevertising/promotion		